

Ten-Year Statistical Summary

YEAR ENDED DECEMBER 31
(IN MILLIONS OF CANADIAN DOLLARS,
UNLESS OTHERWISE INDICATED)

	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Revenues by activity										
Services	2,305.4	1,726.1	1,180.2	958.5	923.6	888.8	777.2	583.2	544.9	531.0
Packages	3,229.5	3,635.7	2,835.9	1,704.1	1,502.7	1,463.7	1,769.3	863.2	523.6	438.8
Operations and Maintenance	1,225.0	1,058.4	920.9	695.9	646.1	569.7	553.2	618.4	405.0	106.3
Infrastructure Concession Investments (ICI)	347.0	311.3	213.4	92.4	85.0	76.1	64.6	55.8	65.9	31.6
	7,106.9	6,731.5	5,150.4	3,450.9	3,157.4	2,998.3	3,164.3	2,120.6	1,539.4	1,107.7
Gross margin	1,012.9	567.2	538.0	460.8	446.3	433.6	404.5	326.4	266.2	261.0
Selling, general and administrative expenses	515.2	392.8	285.7	257.4	253.3	270.3	259.1	206.3	176.2	183.3
Interest (revenues) and capital taxes										
From ICI	108.2	104.6	74.3	47.6	52.9	44.7	47.9	67.8	51.7	24.0
From other activities	(13.7)	(32.1)	(21.0)	(3.5)	5.2	4.6	8.3	(0.9)	(4.4)	(1.1)
Income before gains, income taxes, non-controlling interest and amortization of goodwill	403.2	101.9	199.0	159.3	134.9	114.0	89.2	53.2	42.7	54.8
Gain on disposal of a portion of the investment in 407 International Inc. and dilution gain	-	-	-	-	-	-	164.0	-	-	-
Income before income taxes, non-controlling interest and amortization of goodwill	403.2	101.9	199.0	159.3	134.9	114.0	253.2	53.2	42.7	54.8
Income taxes	85.1	23.6	55.1	51.5	46.5	43.2	65.2	24.7	21.2	21.4
Non-controlling interest	5.6	9.2	7.3	2.2	-	-	-	-	-	-
Income before amortization of goodwill	312.5	69.1	136.6	105.6	88.4	70.8	188.0	28.5	21.5	33.4
Amortization of goodwill (net of income taxes)	-	-	-	-	-	-	-	14.6	10.5	7.6
Net income from continuing operations	312.5	69.1	136.6	105.6	88.4	70.8	188.0	13.9	11.0	25.8
Net income from discontinued operations	-	84.1	21.8	24.3	15.7	15.7	14.5	12.5	12.9	10.5
Net income	312.5	153.2	158.4	129.9	104.1	86.5	202.5	26.4	23.9	36.3
Return on average shareholders' equity	28.9%	16.5%	19.0%	17.3%	15.2%	13.8%	36.0%	6.6%	6.7%	10.4%
Acquisition of property and equipment										
From ICI	193.5	308.6	182.5	22.3	9.1	75.0	13.1	70.8	87.3	14.0
From other activities	46.3	41.2	37.7	25.5	19.6	14.8	32.8	20.6	19.9	14.1
	239.8	349.8	220.2	47.8	28.7	89.8	45.9	91.4	107.2	28.1
Depreciation of property and equipment and amortization of other assets										
From ICI	88.1	76.9	52.4	13.7	13.5	11.0	10.4	14.1	11.7	5.7
From other activities	41.9	35.7	28.9	25.1	31.7	32.6	31.2	28.6	23.2	17.4
	130.0	112.6	81.3	38.8	45.2	43.6	41.6	42.7	34.9	23.1
Supplementary Information⁽¹⁾:										
SNC-Lavalin's net income (loss) from ICI										
From Highway 407	20.0	10.1	8.1	(4.7)	(14.5)	(12.7)	113.0	(32.8)	(29.2)	(13.2)
From other ICI	17.2	15.0	7.7	8.8	7.2	4.1	5.2	1.2	(5.8)	0.7
SNC-Lavalin's net income excluding ICI	275.3	128.1	142.6	125.8	111.4	95.1	84.3	58.0	58.9	48.8
Net income	312.5	153.2	158.4	129.9	104.1	86.5	202.5	26.4	23.9	36.3

(1) The Company discloses its net income (loss) from ICI and excluding ICI, as this information is important for assessing the value of the Company's common shares.

YEAR ENDED DECEMBER 31	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Diluted earnings per share (\$)	2.05	1.00	1.04	0.85	0.68	0.56	1.32	0.18	0.17	0.26
Weighted average number of shares—diluted (in thousands)	152,265	152,697	152,685	153,143	153,449	153,639	153,888	146,556	140,289	140,925
Dividends declared per share (\$)	0.51	0.39	0.30	0.23	0.18	0.14	0.12	0.10	0.08	0.08

AT DECEMBER 31 (IN MILLIONS OF CANADIAN DOLLARS, UNLESS OTHERWISE INDICATED)	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Number of employees	21,260	18,691	13,297	11,187	9,545	9,047	13,284	7,553	7,334	5,822
Backlog										
Services	1,545.3	1,556.5	819.8	604.2	564.9	567.7	416.2	389.7	370.0	314.8
Packages	3,508.0	4,457.0	6,082.6	4,308.1	2,483.2	1,749.5	1,715.4	885.0	1,163.9	914.9
Operations and Maintenance	2,196.2	2,513.9	1,570.2	2,112.4	2,213.5	764.3	1,135.9	1,151.9	1,256.4	342.9
Infrastructure Concession Investments (ICI)	2,342.7	2,095.4	1,942.0	468.9	394.9	370.9	342.8	511.8	560.6	512.1
	9,592.2	10,622.8	10,414.6	7,493.6	5,656.5	3,452.4	3,610.3	2,938.4	3,350.9	2,084.7
Cash and cash equivalents	988.2	1,088.6	1,106.3	1,153.5	676.3	471.9	467.4	290.7	257.6	110.9
Working capital	276.4	270.2	300.3	411.4	334.8	395.6	277.3	290.1	175.2	66.5
Property and equipment										
From ICI	1,750.7	1,640.7	1,439.3	452.5	450.8	456.8	451.0	601.8	569.2	458.9
From other activities	123.4	112.0	94.3	81.0	77.4	87.0	107.4	91.4	93.7	82.8
	1,874.1	1,752.7	1,533.6	533.5	528.2	543.8	558.4	693.2	662.9	541.7
Recourse long-term debt	104.7	104.6	104.5	104.4	104.3	104.2	104.0	103.9	103.8	–
Non-recourse long-term debt										
From ICI	2,003.3	1,971.0	1,650.5	785.9	728.5	673.1	612.1	1,036.8	958.7	802.8
From other activities	–	–	26.2	28.2	30.5	32.1	34.8	34.9	30.3	38.0
	2,003.3	1,971.0	1,676.7	814.1	759.0	705.2	646.9	1,071.7	989.0	840.8
Shareholders' equity	1,095.0	928.3	906.0	789.7	717.8	658.3	597.1	443.0	358.2	357.9
Book value per share (\$)	7.25	6.15	6.00	5.22	4.74	4.33	3.97	2.96	2.60	2.54
Number of outstanding common shares (in thousands)	151,033	151,038	151,033	151,282	151,525	152,005	150,472	149,440	137,773	140,651
Closing market price per share (\$)	39.69	48.14	31.47	25.43	19.33	17.00	11.35	9.63	4.65	3.65